

OUTLOOK 2026

# Navigate new pathways

Summary of key insights

## Outlook 2026

Robust global growth driven by the AI boom is a positive, but explore wider opportunities as dynamics shift

### Key takeaways

- We think the global economy in 2026 will prove resilient, supported by tech spending, helping to offset lingering challenges from the trade war
- Inflation is generally under control in key markets and central banks are normalising interest rates – a benign outlook that could favour well-diversified portfolios
- Elevated valuations for AI and related technologies may require further scrutiny – even as strong earnings growth provides a spur for continued market strength
- Stagflation risks and a weaker dollar could lead investors to reduce US exposure, while supporting European and Asian fixed income and boosting gold

# What is our macro outlook for 2026?

## Global growth to shrug off trade war risks

- Growth will slow only moderately from 2025, supported by AI-driven investment and proactive central bank policies
- Aftershocks from the trade war may continue to disrupt supply chains, leading to a fragmenting of trade and capital flows
- Inflationary trends will diverge across the world: rising above 3% in the US while subdued in Europe and Asia
- Tech valuations and concerns about non-bank lending require caution, but lower interest rates and limited private sector debt levels ease risks

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## Investment **takeaway**

A more fragmented world may require a truly global approach to diversification in 2026

<sup>1</sup> Source: Allianz Global Investors.  
Past performance, or any prediction, projection or forecast, is not indicative of future performance.



Our global GDP forecast for 2026<sup>1</sup>

# Where should investors focus?


## Growth-friendly policies can sustain market momentum

- In equities, a more expansive fiscal policy and the potential for further interest rate cuts are supporting Europe
- Elsewhere, India stands out as a market with high potential and China offers contrarian opportunities for long-term capital flows
- In fixed income, developed markets duration offers resilience, while emerging market debt can provide yield enhancement and diversification
- Safe havens: the Japanese yen could gain support from the new government and gold remains a key diversification tool

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## Investment **takeaway**

Focus on markets buoyed by policy support, long-term growth opportunities, or safe-haven potential



200+

Stocks in India's equity market with market caps exceeding USD 5 billion

# Is it time to reevaluate the US?

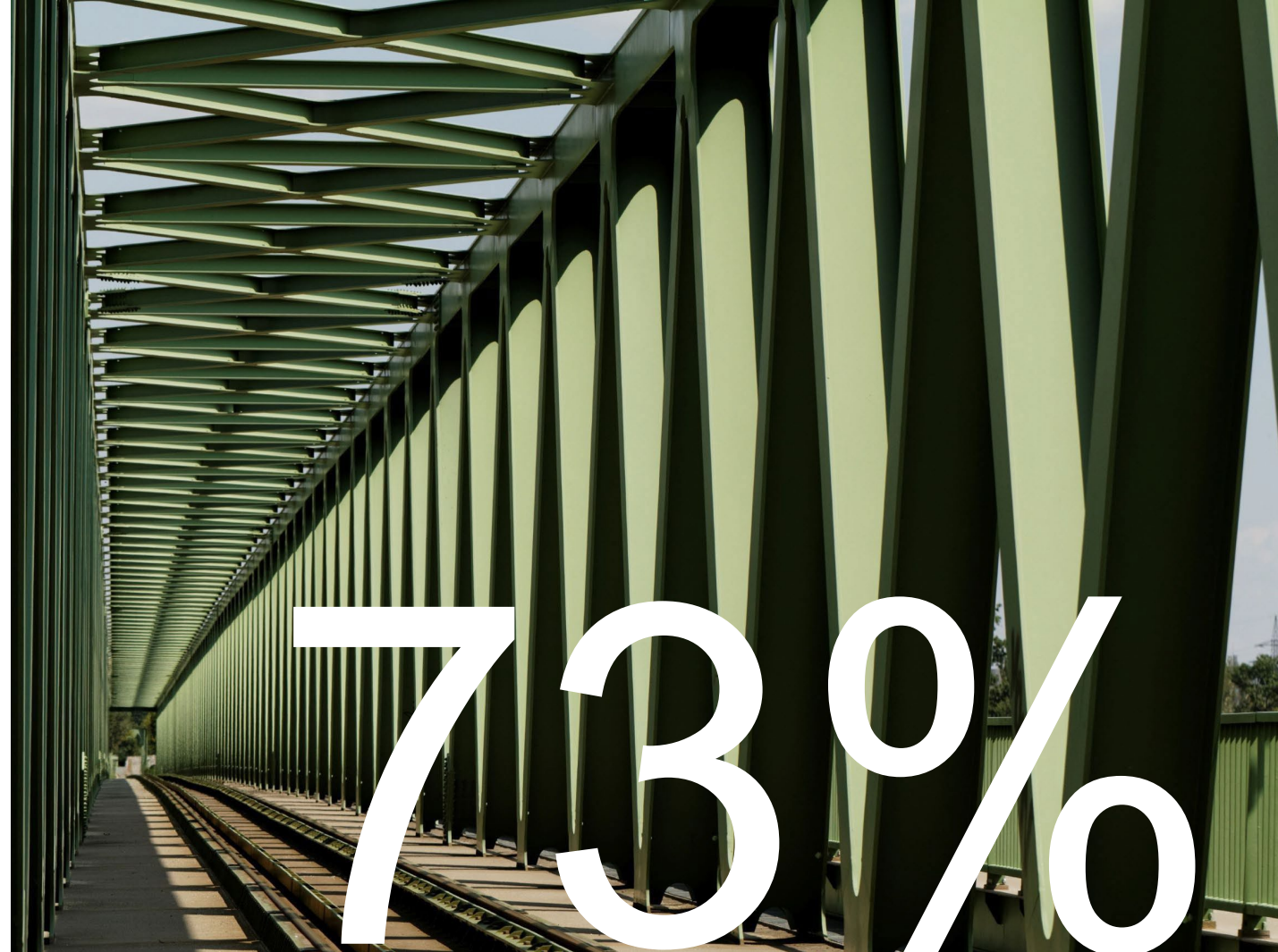
The US is still a core of many portfolios – but consider opportunities elsewhere too

- US growth remains robust despite the tax burdens and protectionist policies of Donald Trump
- AI is a powerful source of equity market growth, but index concentration and high valuations may require caution
- While technology stocks remain an essential part of portfolios, investors should be selective to mitigate the risks of any fallout
- Some investors may begin to reduce their US exposure if the US dollar continues to falter as a hedge against equity market downturns

## Investment **takeaway**

It is more important than ever to look beyond US-dominated market indexes

<sup>2</sup> Source: [MSCI World Index](#), 31 October 2025  
Past performance, or any prediction, projection or forecast, is not indicative of future performance.



US weighting in the major global equity market index<sup>2</sup>

# What are the key opportunities in private markets?

Private markets are no longer niche

- Secondaries will mature into a core allocation as investors look for new ways to realise profits and improve portfolios
- Funding the energy transition and digital infrastructure will create opportunities in infrastructure
- Private markets are becoming more accessible due to semi-liquid fund structures and regulations such as the European Long-Term Investment Fund (ELTIF) 2.0 in Europe
- As we move into 2026, private markets continue to drive long-term portfolio performance

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## Investment takeaway

Outperformance will depend on rigorous analysis, transparency and disciplined underwriting



4.5 trillion

USD of global assets under management expected in global private credit by 2030<sup>3</sup>

<sup>3</sup> Source: Private Markets in 2030, Preqin.  
Past performance, or any prediction, projection or forecast, is not indicative of future performance.

# What turning points could define 2026?

We asked our CIOs what they are watching

- A broadening of tech spend outside the US could sustain growth and usher in a truly global AI revolution
- Cautious banks could tighten overall lending if credit stress rises. Still, systemic risk appears contained thanks to banks' solid fundamentals
- Elevated single-security volatility and low correlations between securities could act as a catalyst for a sustained correction if market breadth narrows or macro shocks emerge
- Key event risks include US Supreme Court rulings on Federal Reserve Governor Lisa Cook's future and reciprocal tariffs, plus the US mid-terms elections in November 2026

## Investment **takeaway**

2026 may be more volatile, underlining the need for resilient sources of income

<sup>5</sup> Source: [Gartner](#), July 2024.  
Past performance, or any prediction, projection or forecast, is not indicative of future performance.



USD of global IT spending predicted in 2026<sup>5</sup>

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more insights

## Outlook 2026: Navigate new pathways

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